

**STATEMENT OF CASH FLOWS**  
**FY26 Oct - Dec**

**Berkshire Bank account balances as of: 10/31/25**

<b>Regular Checking</b>	\$200,623
<b>HRA Checking</b>	\$9,727
<b>Payroll Checking</b>	\$13,164
<b>Savings</b>	\$5,000
<b>Sweep Savings</b>	\$1,149,900
<b>Total</b>	<b>\$1,378,413</b>

	<b>November</b>	<b>December</b>
<b>Expenses</b>	<b>Projected</b>	<b>Projected</b>
Payroll	\$ 305,000	\$ 300,000
Benefits	\$ 90,000	\$ 135,000
Fuel & Lubricants	\$ 50,000	\$ 45,000
Vehicle Maintenance, Materials, Supplies	\$ 35,000	\$ 35,000
Management Services	\$ 18,708	\$ 18,708
Services (legal, I/T, cleaning, translation, etc.)	\$ 6,000	\$ 6,000
Utilities	\$ 5,000	\$ 6,000
Insurance	\$ -	\$ 2,500
MGP Purchased Transportation	\$ 8,000	\$ 8,000
Miscellaneous (travel, physicals, dues, adv)	\$ 3,000	\$ 4,500
Office Expense (supplies, printing, postage)	\$ 3,500	\$ 3,500
Capital and RTAP	\$ 1,500	\$ 9,000
<b>Total Expenses</b>	<b>\$ 525,708</b>	<b>\$ 573,208</b>

<b>Revenue</b>	<b>Projected</b>	<b>Projected</b>
DOT invoices	\$ 179,389	\$ 195,000
DOT (UCONN)		\$ 371,750
DOT Other (Capital and RTAP)	\$ 74,958	\$ 9,925
Municipal Grant	\$ -	\$ -
Local Match	\$ 35,884	\$ -
Advertising	\$ -	\$ -
AAA	\$ 2,200	\$ 2,200
UCONN	\$ 477,130	\$ -
Charters (UCONN)	\$ 1,228	\$ 1,757
AVS (UCONN)	\$ 253,904	\$ -
Fares, Tickets, Donations & Special Fares	\$ 5,800	\$ 5,500
<b>Total Revenue</b>	<b>\$ 1,030,492</b>	<b>\$ 586,132</b>

<b>Cash at beginning of period</b>	<b>\$ 1,378,413</b>	<b>\$ 1,883,198</b>
<b>Cash at the end of period</b>	<b>\$ 1,883,198</b>	<b>\$ 1,896,121</b>

<b>Total Line of credit available</b>	<b>\$ 650,000</b>
<b>Outstanding balance</b>	<b>\$ -</b>
<b>Remaining credit available</b>	<b>\$ 650,000</b>