

**STATEMENT OF CASH FLOWS**  
**FY26 Sept - Nov**

**Berkshire Bank account balances as of: 9/30/25**

<b>Regular Checking</b>	\$148,478
<b>HRA Checking</b>	\$16,990
<b>Payroll Checking</b>	\$14,487
<b>Savings</b>	\$5,000
<b>Sweep Savings</b>	\$1,009,026
<b>Total</b>	<b>\$1,193,981</b>

	<b>October</b>	<b>November</b>
<b>Expenses</b>	<b>Projected</b>	<b>Projected</b>
Payroll	\$ 305,000	\$ 300,000
Benefits	\$ 95,000	\$ 95,000
Fuel & Lubricants	\$ 50,000	\$ 45,000
Vehicle Maintenance, Materials, Supplies	\$ 32,000	\$ 35,000
Management Services	\$ 18,708	\$ 18,708
Services (legal, I/T, cleaning, translation, etc.)	\$ 6,000	\$ 6,000
Utilities	\$ 5,000	\$ 6,000
Insurance	\$ -	\$ -
MGP Purchased Transportation	\$ 5,000	\$ 5,000
Miscellaneous (travel, physicals, dues, adv)	\$ 3,000	\$ 3,000
Office Expense (supplies, printing, postage)	\$ 3,500	\$ 3,500
Capital and RTAP	\$ 1,500	\$ 9,000
<b>Total Expenses</b>	<b>\$ 524,708</b>	<b>\$ 526,208</b>

<b>Revenue</b>	<b>Projected</b>	<b>Projected</b>
DOT invoices	\$ 162,685	\$ 195,000
DOT (UCONN)	\$ -	\$ 371,750
DOT Other (Capital and RTAP)	\$ 6,316	\$ 154,323
Municipal Grant	\$ 54,742	\$ -
Local Match		\$ 69,309
Advertising	\$ -	\$ -
AAA	\$ 2,200	\$ 2,200
UCONN	\$ 477,131	\$ 477,131
Charters (UCONN)	\$ 600	\$ 1,500
AVS (UCONN)		\$ 180,000
Fares, Tickets, Donations & Special Fares	\$ 6,000	\$ 6,000
<b>Total Revenue</b>	<b>\$ 709,674</b>	<b>\$ 1,457,213</b>

<b>Cash at beginning of period</b>	<b>\$ 1,193,981</b>	<b>\$ 1,378,947</b>
<b>Cash at the end of period</b>	<b>\$ 1,378,947</b>	<b>\$ 2,309,951</b>

<b>Total Line of credit available</b>	<b>\$ 650,000</b>
<b>Outstanding balance</b>	<b>\$ -</b>
<b>Remaining credit available</b>	<b>\$ 650,000</b>